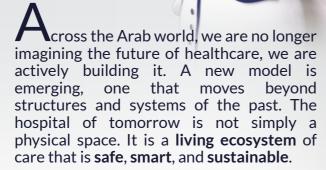
THE HOSPITAL OF TONORROW

A Vision from the Arab World

by Alice Boueiz CEO - Arab Hospitals Federation

The future belongs to those who can imagine it, design it, and execute it... The future does not wait. It can be designed and built today.

H.H. Sheikh Mohammed bin Rashid Al Maktoum



SAFE in its commitment to human dignity, quality, and equity.

SMART in its integration of digital innovation, data, and intelligence.

SUSTAINABLE in its impact on people, society, and the planet.

This vision is not theoretical. It is grounded in action. And it is reshaping the very definition of care across our region.

A Moment of Urgency **And Opportunity**

We are living a moment that demands bold change. Our systems are under strain from aging populations, the rise of chronic disease, health inequities, workforce shortages, and climate stress. At the same time, digital breakthroughs and data-driven tools offer unprecedented potential.

But progress is not guaranteed. It must be designed.

At the Arab Hospitals Federation, we see this moment as our responsibility. A responsibility to lead with purpose and to shape systems that are fit for both today's needs and tomorrow's ambitions.



Redefining the Hospital: A Shift in Thinking

The most powerful shift in our region is not in technology, it is in mindset. We are moving from hospital-centered models to human-centered ecosystems.

- Bringing care closer to where people live
- Prioritizing outpatient & home-based models Al, and telehealth
- Designing hospitals that focus on complex, Building infrastructure that adapts to high-acuity care
- Integrating systems with real-time data,
 - future crises & protects our planet

The Arab Hospitals Federation is translating this model into policy through:

- PrecisionCare Accreditation to ensure ethical and effective technology integration
- The Gold Certificate in Patient Experience to promote dignity and trust
- The Arab Healthcare Sustainability Center to embed resilience & climate action into system design

Together, these pillars are not just guiding principles, they are tools of transformation.

From Vision to Action **Across the Arab World**

We are already seeing this model come to life.

In Saudi Arabia, Al-powered early warning systems are reducing mortality in critical care units. In **Egypt**, mobile diagnostic units are reaching remote communities, supporting universal coverage. In the UAE, genomics, wearable tech, and smart hospital infrastructure are advancing personalized care & precision medicine.

These innovations are not imported models, they are being built within our region, shaped by our realities, and led by our people.

Investing in People, Not Just Platforms

We cannot build future systems without empowering the people who will run them. We must invest in our health professionals through education, leadership development, and capacity building. We must prepare the next generation of clinicians and system leaders to navigate this new reality with vision and skill.

And we must ensure care reaches every person, not just every city.

Building the Future — Together

This transformation cannot be carried by one sector or one nation alone. We need alliances across ministries, private industry, civil society, and academia. We need regional pilots, policy frameworks, investment in local innovation, and scalable solutions that reflect our identity and values.

It's time we stop trying to fix outdated systems and start co-creating the future.

Keeping the Human at the Center of Digital Transformation

While we embrace AI, digital platforms, and predictive systems, we must also be vigilant. Technology must never eclipse compassion.

We must ensure:

- Al is explainable, transparent, & ethically governed
- Human clinicians remain central to decision-making
- Systems are trained on diverse, inclusive data • Regulations protect both data privacy and patient safety

In our region, innovation must always serve human dignity.

Healing the Planet While Healing the Patient

Sustainability is no longer an option, it is an obligation.

Our region is now designing hospitals that are:

- Modular and energy-efficient
- Adaptable to technology over time
- Powered by renewables & climate-smart materials
- Mobile & scalable, especially in times of crisis

Through the Arab Healthcare Sustainability Center, we are turning environmental responsibility into operational reality.

The Hospital of the Future

It is not made of walls. It is built on values, Powered by trust, Rooted in community, and guided by our shared humanity.

Let us not wait for the future. Let us build it—**together**. From the Arab world, for the world.