

إتحاد المستشفيات العربية ARAB HOSPITALS FEDERATION

EXECUTIVE COUNCIL STRATEGY 2022 - 2025

ADVANCING HEALTH IN ARAB COUNTRIES

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Today, the Arab Hospitals Federation constitutes an ideal platform to exchange ideas, policies and services in the Healthcare sector and provides education for Healthcare workers. It is a source of information on Healthcare issues and trends.

Its Role is to help the Arab Healthcare Organizations work towards improving the level of the services they deliver to the Arab Patient population.

The AHF maintains an official relation with various organisms such Arab Ministries of Health, League of Arab States, World Health Organization, Executive Board of the Health Ministers Council, Arab League for Healthcare Quality, Syndicates and Associations of Hospitals in Arab Countries, Orders of Nurses in Arab Countries and Arab Medical Societies, Healthcare Cities and Institutions.

Through our representation and reputation, AHF ensures that members' perspectives and needs are heard and addressed in regional Health policy development.

Through its New Executive Council Members vision, AHF sets a new Plan for 2022-2025 including an Action plan that will help its members, Healthcare sectors and workers to advance Health in Arab countries.

Good Governance, Strong leadership and Excellence in Healthcare management are ESSENTIAL to improve Health sector.

AHF's objective is to enhance the performance of the Healthcare institutions by building capacity through a wide range of programs and plans, increasing professional knowledge and improving Healthcare management practices resulting in better Healthcare services.

AHF Acts as representative of its Members in the dialogue with International & Arab Healthcare organizations and Ministries to set policies, strategies and declarations and initiatives beneficial for Healthcare services delivery.

EXECUTIVE COUNCIL

To realize the AHF Strategic plan, the Executive Council that gathers eminent Health personalities and experts has set the 2022 - 2025 Goals to advance Health in Arab Countries.



MP. FADI ALAME President



DR. YOUSSEF BASSIM Executive Board Member



DR. SALLY AL-RABBAA Executive Board Member



DR. ALI ABOU GRAIN Executive Board Member



PROF. TAWFIK KHOJA General Secretary



ENG. RIAD FARAH Executive Board Member



DR. ALI EL HAJ Executive Board Member



ME. NAJI HANI Legal Advisor



ALICE YAMMINE BOUEIZ Chief Executive Officer



ENG.DR.BASSAM KADDISSI Executive Board Member



DR. ADEL OLLEIK Executive Board Member



DR. MIREILLE KHALIL Head of Organizing Committee

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STRATEGY LEAD





DR. YOUSSEF BASSIM - Executive Board Member

He is an orthopedic surgeon, healthcare and HIT consultant graduate of the American University of Beirut with a 22 years of experience in clinical practice.

He is a fellow of the American College of Surgeons and certified Consultant Orthopedic Surgeon by the Saudi Commission for Health Specialties.

Dr. Bassim has a combined master's degree in Hospital & Healthcare Management from ESA (Lebanon) & Paris Diderot (France) Universities with a focus on Healthcare Information Technology (HIT). He is currently consultant for the President of the University of Balamand for healthcare and hospital affairs and the medical coordinator for the COVID19 crisis management team and for the project "Balamand-Hayati against Corona".

ENG.DR.BASSAM KADDISSI - Executive Board Member

He is a Senior Healthcare Design Manager at Khatib & Alami – Lebanon, having a Strong technical architectural design experience.

He assists in defining and implementing Health care strategy and business plan, develops and promotes the business, manages design delivery, enforces policies and procedures, ensures quality and manages cost, capacity and utilization.

He has over 17 years of diversified experience in all aspects of Healthcare, Hospitality, Airports, Educational, Residential and Commercial projects design and management across the MENA.

He has a Good expertise in architectural design practice, applicable Healthcare guidelines and accreditations therefore he's capable to manage compliance with design, drawings and specifications in addition to coordinating design teams and external consultants.

Bassam has a strong interest in value engineering and integrated design principles across different design disciplines including architectural, structural and MEP to produce efficient and effective design solutions.



DR. SALLY AL-RABBAA - Executive Board Member

He is a healthcare management expert, university instructor, consultant, surveyor and trainer. His focus is on the future of Healthcare Strategies, Leadership, Improvement, Metamorphic Change, Accreditation Programs as well as Medical Laboratory Sciences. Currently he is the Managing Director of Khoury General Hospital- Lebanon. Dr. Al-Rabbaa assumed multiple senior positions at renowned regional companies and university hospitals. He has a Doctorate in Business Administration, Master's in Public Health and an Executive Master's in Business Administration. He is a co-author of the book "Quality Management and Accreditation".



ENG. RIAD FARAH - Executive Board Member

He is the Medical Engineering Manager at Saint George Hospital University Medical Center (SGHUMC) Lebanon. He is award winner by ACCE (American College of Clinical Engineering; Challenge Award 2018) and is among the few certified in Healthcare Technology Management cHTM by AAMI ACI.

Riad has actively promoted CE in Lebanon and Middle East in several ways. He is an expert in the development of the standards for Lebanese National Hospital Accreditation and for Hospital Architecture. He is member of the Lebanese Institute of Norms and Standards (LIBNOR), Lead Assessor by the European Union (QUALEB).

Riad has also been teaching CE/HTM and hospital Architecture for more than 17 years in several countries.

Riad earned his B.E from the American University of Beirut, and has over 33 international certifications.

EC STRATEGY **22-25**

With the focus on Navigating the New reality after COVID – 19, we are honored to share with you the outcome of the AHF Executive Council meeting and announce our forthcoming plans that Tackle on:

1- SETTING THE ARAB DIGITAL HEALTH STRATEGY

2- DECLARING THE DISASTER & EMERGENCY PREPAREDNESS PLAN

3- SPREADING NEW HEALTHCARE FACILITIES DESIGN APPROACH & CONCEPT IN A POST-COVID WORLD

4- ESTABLISHING THE PATIENT ENGAGEMENT ADVOCACY GROUP

- **5- BUILDING AHF HUB FOR HR IN HEALTHCARE SYSTEM**
- 6- CREATING THE ARAB BOARD FOR HEALTHCARE ACCREDITATION
- 7- CREATING THE AHF CONSULTANCY BODY FOR HEALTHCARE INSTITUTIONS
- 8- ORGANIZING MULTIPLE FORUMS IN DIFFERENT ARAB COUNTRIES

9- STRENGTHENING THE GOLD INITIATIVE CERTIFICATE PROJECT

10-CONCLUDING PARTNERSHIP MEMORANDUM WITH BODIES WITH COMMON GOALS

11- FOUNDING A PLATFORM FOR FUTURE LEADERSHIP & RISK GOVERNANCE

Leading through crisis, enhancing safety and quality, managing resources, developing Healthcare workers, Power of Partnerships, setting Strategies, Enhancing Education and Spreading New approches for facilities design are goals to be addressed by the Arab Hospitals Federation community.

AHF aims to develop and implement value based care delivery practices and strategies that improve quality, enhance the patient right and safety, build capacity, reduce cost, manage risks while ensuring effective and efficient delivery of health services throughout the Arab Healthcare sector.

AHF, through its dedicated members and partners, is a strong platform that contributes in setting policies, promoting performance and improving the delivery of Healthcare services.



ARAB DIGITAL HEALTH STRATEGY



As defined by the World Health Organization (WHO), E-health is the combined use of electronic communication and information technology in the health sector. Digital health is the convergence of health-related sciences and digital technologies that empowers people and populations to manage their health and well-being. A digital health ecosystem is driven by rapid, reliable, and secure flow of data to support team-based decision-making for both individual health and well-being and public health.

Currently, COVID-19 was our wake-up call. Our world was turned upside down in an instant as health officials, government leaders, and everyone scrambled to deal with a disease that we had no way to treat and no way to cure. However, as Arab people have in every crisis that has ever faced them, they rose to the challenge.

Now that the end of this global nightmare is just over the horizon, we cannot and must not slow down. We have seen first-hand how vulnerable we are. We have seen the need to be able to instantly scale healthcare services. We have seen the vital role that digital technology has played in saving lives, and it is our responsibility to make sure the lessons we have learned inspire us to climb even higher. We must do this, not only to prepare for the next global health emergency, but to improve the health and well-being of our people every day.

To seize this moment, we must have an Arab Health Digital Strategy that identifies a set of priorities and guides governments and healthcare industry toward common goals.

This strategy is designed for leaders in government, healthcare, public health, academia, health Information Technology, and community-based organizations who want to be involved in making that transformation happen.

Benefits

This strategy helps reduce the costs of healthcare, improve safety, increase patient satisfaction, expand access to care, and create a more sustainable health care system

The strategy is structured by a set of six broad goals:

1- Access, affordability, and utilization of universal broadband for everyone

Digital technologies are now foundational for obtaining health services, support, and information. We must not only provide equitable access to affordable broadband, but we must also ensure individuals can use it for health-related needs



as well as opportunities in education, employment, social networks, the global economy, and nearly every other facet of modern life.

2- A sustainable health workforce that is prepared to use new technologies to deliver person-centered, integrated quality care.

Digital technologies will impact traditional approaches to health occupations, tasks, and functions. Ultimately, a digital health strategy requires a trained, sufficient workforce to meet the demand, and changes in organizational cultures that lead to a team-based approach to care and shifting "the locus of care" to empowerment of the family and home.

3- Digital technologies empower individuals to safely and securely manage their health and well-being

Digital devices and systems are needed for collecting and using data to enable coordinated, holistic, and integrated care. They must equip individuals and providers with meaningful information and enable greater engagement of individuals in their health and wellness. Foundational to meeting this goal is ensuring that individuals own their data and possess sufficient digital health literacy to use it. Building on that foundation, we need to grow our collective understanding of our personal health data, better utilizing the digitally enabled approaches to care, and ensuring they result in improved quality and outcomes while reducing costs.

4- Data exchange architectures, application interfaces, and standards that put data, information, and education into the hands of those who need it, when they need it, reliably and securely

Data is the epicenter of the digital health ecosystem. There must be timely, reliable, and appropriate access, exchange, and integration of that data for various types of users: patients, clinicians, service providers, researchers, policy makers, government programs, and technology developers. This interoperability will drive information-based decisions, enhance health services, and reshape how value is defined.

5-A digital health ecosystem that delivers timely access to information to inform public health decision-making and action

It is necessary to build a digital health information ecosystem that facilitates timely and complete bidirectional data flow throughout the public health ecosystem. This transformation will use digital technologies and data to support a responsive, resilient public health system that facilitates timely bidirectional flow of the right information among diverse stakeholders to support real-time, evidence-based decision-making.

6- Integrated governance designed for the challenges of a digital health ecosystem.

Widespread reform of existing fragmented and out-of-date governance structures is necessary to actualize the benefits of digital health and to support smart and strategic investments, avoid duplication, and harmonize efforts. This reform must be a holistic approach across all levels of government and encompass all stakeholders to include health services providers, technology providers, hospitals, other primary care centers, patients, and other citizens, all of which must contribute to the development of digital health governance.

Guiding Principles

1. Empower the individual. A transformed ecosystem will position the individual to take charge of their own health rather than being a passive recipient of transactional services. The individual should be empowered, protected, and a partner in care that is respectful of, and responsive to, their preferences, needs, and values.

2. Every community, every person is important. Ensure the strategy to transform the health ecosystem reduces, not exacerbates, current social inequalities in health, intentionally or unintentionally.

3. Collaborate and connect. The quality and degree of change called for requires that we all work together, across the boundaries of our distinct ecosystems and our diverging interests. The ecosystems must be connected, stakeholders must collaborate, and transparency must be a priority. These imperatives inform our understanding of how large-scale change—such as the shift to digital health—will occur and can be managed while maintaining stakeholder trust.

4. The end is improved health and well-being. Success in health can and should be measured in outcomes. Value resides in achieving positive outcomes—individual and public—while balancing attention to other key considerations, including cost, patient experience, and provider experience.

5. The system must learn and adapt. Data must be analyzed rapidly and effectively to yield actionable knowledge that transforms the health experience of all stakeholders, informs initiatives to reduce cost, and supports a flexible, sustainable ecosystem.

6. Ensure privacy, security, and accountability. Ensuring the privacy and security of individual information is critical to the development of a trusted digital health ecosystem.

7. Be bold. Digital transformation is happening, and prompt, decisive, strategic action is needed to ensure the resulting ecosystem is robust, efficient, and equitable.

8.Focus on data quality is paramount to the success of a digital ecosystem. Good data is a fundamental pre-requisite for supporting new advanced data analytics services that will be providing reporting and insights about the health system.
9.Data governance ensures that there is accountability and focus on data usage across the full health ecosystem.

10. System of policies, regulations and legislation should cover the protection of sensitive patient data for multiple purposes including primary, secondary and tertiary care and health analytics.

Recommendations:

In order to implement the Arab Digital Health Strategy, we recommend the following Prerequisites:

1- Technology Adoption: The availability of quality health information in digital form is an essential pre- requisite for achieving the digital strategy.

2-Personal Health Account: Individuals need to be engaged and empowered to manage their own health status and that of other people they may be responsible for.

3-Electronic Medical Record Systems (EMR): The adoption of electronic systems in all organizations that deliver health care is a pre requisite. A robust understanding of program benefits is required for designing incentives and penalties that promote value generation by stakeholders. It is also necessary to establish the minimum requirements, standards and capabilities that these new systems will need to meet.

4-Hospital Information Systems (HIS): This system that integrates data collection, processing, reporting, and use of the information necessary for improving health service effectiveness and efficiency through better management at all levels of health services is necessary for achieving the digital strategy.

5-Digital Transformation: The fundamental driving forces behind digital transformation are the emerging technologies that include telemedicine and communication channels, artificial intelligence (AI), blockchain, Wearable Devices, Predictive analytics, virtual reality, 5G mobile technology for instantaneous healthcare and Hospital Management 4.0 have proven potential health outcomes.

6-Population Health Systems: Population Health Systems is a category of applications that perform continuous, systematic collection, analysis and interpretation of health-related data at a population level. This data can be used for the planning, implementation, and evaluation of communicable disease outbreaks, cohorts for immunization campaigns and for identifying population groups for education and preventative planning measures.

THE DISASTER & EMERGENCY PREPAREDNESS PLAN





Healthcare facilities and their staff play a key role in disaster & Emergency preparedness and response efforts for all types of events, including natural or man-made disasters, pandemic outbreaks or terrorist attacks. The availability of healthcare services is essential to accommodate the surge in demand that accompanies an emergency or disaster.

Our plan aims to assist Healthcare system and facilities with all aspects of disaster & Emergency planning, including mitigation, preparedness, response and recovery.

With proper preparation, healthcare providers can keep staff, patients and community members as safe and ready as possible. The Arab Hospitals Federation has recognized the importance of risk management for years, and we have spread forward-thinking to helping healthcare sector in facing such challenges but now, and after all what we faced in the previous year, it is the time to present an Arab declaration in collaboration with the Arab ministries of Health and the concerned organizations and with the support of our members in order to have a better safe and sustainable Healthcare future.

Hospitals play a critical role in providing communities with essential medical care during all types of disaster. Depending on their scope and nature, disasters can lead to a rapidly increasing service demand that can overwhelm the functional capacity and safety of hospitals and the health-care system at large.

With growing awareness of the significance of healthcare facilities' response to emergencies, we will be reassessing and upgrading through this declaration the existing disaster preparedness plans.

Confusion and chaos are commonly experienced by the Healthcare sector, Healthcare Institutions, providers, Healthcare workers and more at the onset of a disaster. However, these negative effects can be minimized if management responds quickly with structure and a focused direction of activities. In addition, emergency and disaster plans need to be coordinated at the local community level, based on the individual needs of the community.

A declaration will be prepared from the Executive Council Board in the Federation, Healthcare Experts from Arab Institutions with the support of all Arab Ministries of Health, World Health Organization – EMRO, League of Arab States and many Healthcare Organizations including the key components, principles and Recommendations to have a Disaster & Emergency preparedness Plan.

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NEW HEALTHCARE FACILITIES DESIGN CONCEPT & APPROACH



Health systems are transforming at an unprecedented rate. The coronavirus pandemic has led the healthcare Institutions to rethink their current and future space needs. Hospitals are pulling back and tearing apart their buildings, trying to figure out what is and isn't essential. These re-evaluations have opened doors for more flexible design options that include adaptive reuse.

We expect the healthcare sector "to feel normal again" by the end of 2021 and a big demand for building or re managing Hospitals will increase in the world and especially in Arab world.

A new concept, approach and guidelines should be spread and a Consultancy body will be dedicated to this kind of work including: Building, Design Facilities, Technologies, Green Building approach, Efficiency, Innovation

Health design thinking is an approach to generating innovative solutions that enhance human well-being in the Hospitals. This emerging trend should be used to transform products, environments, workflows, and to bring new perspectives to manage a Healthcare facility. The Aim of this approach is to embrace design thinking as a strategy for driving health care innovation and improving patient care.

Driven by the pandemic, social inequality, consumer demands, and rapidly evolving technologies, the need for holistic thinking has never been greater. An integrated approach to healthcare accelerates innovation in support of human health, putting patient and provider at the center of this new equation.

Today, The trends for Health design thinking include many points:

- Adapting the flexibility for change to face new challenges
- Introducing Digital Healthcare as Source of New Opportunities
- Updating the Accreditation Standards to keep up with the new thinking
- Inspiring New Models of Care

- Adopting Intelligent Hospitals to make them safer and more effective for patients and staff

- Spreading the Green thinking in order to enhance efficiency and reach sustainability

A decision should be taken on how we spread this approach. It will be through many processes: Issuing a Guideline, Announcing an Arab Declaration, Creating a Healthcare Design Consultancy Body, Spreading the Culture of New Thinking through training, webinar, forums, ...

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PATIENT ENGAGEMENT ADVOCACY GROUP



Both the topics of patient safety and patient rights are high on the health agendas of the world and specifically Arab countries. Nevertheless, these two topics are addressed differently: via policy oriented approaches focusing on legislation that strengthen the role and position of the patient, and via projects and practice addressing concrete safety risks and awareness-raising as prevention mechanism.

If we consider The patient right, it relies on developing policies that protect patients and caregivers from lack of transparency, medical debt and lack of access to care at key points during their illness.

Patients want to be engaged in their healthcare decision-making process, and those who are engaged as decision-makers in their care tend to be healthier and experience better outcomes.

The idea of the Executive Council Board is to create a Patient engagement advocacy group that enhances the relationships with patients and ensures they can meet all their logistical and healthcare needs.

This group works on behalf of patients to help them coordinate their care, access prescribed treatments, and handle other logistical problems.

Why a Patient engagement advocacy group is Important?

Healthcare advocates give patients and their families direct, customized assistance in navigating the healthcare system. Its role entails:

-Helping patients access health care

-Educating patients so they can make well-informed healthcare decisions

-Guiding patients through their medical care, insurance questions, and administrative and legal tasks.

Patient engagement advocacy group gathers people from many backgrounds, including: Hospitals, Nursing, Social work, Law, Patient care coordination, Volunteers,

The Group supplies comfort, empowerment, education and support to patients during challenging times. Given the complex nature of today's healthcare system, patients deserve people with expertise in their corner. Cultivating the skills and knowledge needed to guide and advocate for patients effectively requires the right education.

AHF HUB FOR HR IN HEALTHCARE





Building AHF Hub for Human Resources in Healthcare Sector is one of the vital role that AHF can play.

At the center of every Health system are health workers. Their knowledge, skills and motivation play a crucial role in delivering health services to those in need. All Arab countries are grappling with enormous human resources for health policy challenges, such as how to address shortages or surpluses and how to improve the skills and performance of health workers.

The AHF Hub for HR in Healthcare aims to create this professional social networking platform and to focus on Healthcare people and relationships by offering responsive and competent HR services designed to create value and impact. It also targets healthcare workforce development to deliver a cohesive and influential service with a strong understanding of context and of service needs now and in the future.

By creating the AHF Hub, we will help the Arab Healthcare Institutions to be linked with qualified people and Healthcare workers in their different departments and sections. We will play the role of linking the Healthcare Institutions with the Healthcare Workers and we will build their capacities through our wide training programs and experts.

Mission

- Linking the healthcare candidates to potential recruiters.

- Develop HR capacity and capability through a wide range of training and educational programs.

Process

- Build a wide databse of healthcare professionals and healthcare institutions

- Create a Networking Platform that facilitates better relationships between employers and potential healthcare candidates.

- Offer a wide range of specialized educational and training programs to improve and update the skills and knowledge of Healthcare professionals

- Help the AHF Members by finding their resources from all Arab Countries as Physicians, Nurses, Managers, ...

THE ARAB BOARD FOR HEALTHCARE ACCREDITATION







The aim of this project is to create an Accreditation body that publishes standards related to hospitals and primary health care to accredit and reaccredit public, private and nonprofit healthcare institutions in compliance with these standards. ABHA provides consulting services to the Healthcare institutions specific to approaches and best practices on improving quality and patient safety.

It prepares hospitals, primary health care centers and other healthcare facilities to meet standards, and designs, develops and offers certification courses for building the capacity of healthcare professionals.

ABHA aims to be Arab, Regional and internationally renowned institution by many organization in the field such ISQua and other for its standards, surveyors' certification and organization.

A deep work will be made to elaborate this project and put it on the right track as the time is Now to have Arab Standards and there is a demand.

AHF CONSULTANCY BODY







The Arab Healthcare sector is facing a number of challenges such as rising costs, the move towards value-based care, and an increase in chronic conditions. Due to the rapid move towards digitisation, the health sector in our region is undergoing major transformation to deliver person-centered care, with better health outcomes at more affordable, sustainable costs.

The recent pandemic and possibility of future epidemics have challenged healthcare organisations to build more resilient and sustainable models, embracing digital innovations, exploring new funding models and in general a closer collaboration across the public and private sectors.

The Arab Hospitals Federation prides itself on its governing and executive council members, its people and experts team that are always working towards achieving its overall vision of advancing Health in Arab Countries and creating the AHF Consultancy Body for Healthcare Institutions is a must...

Backed by its experts in multiple fields, AHF aims to create a consultancy body for healthcare institutions that will help them in their transformation journey to adapt to the New Normal by making better decisions, deliver improved business performance and create greater returns.

Aim

The aim of this Consultancy Body is to be a trusted advisor to healthcare organizations and to deliver them tangible, high-impact results and customized solutions to bring about transformative changes that ensure competitive advantages, sustainability and profitability of services, as well as the best quality of care to patients.

Field of Expertise

- Leadership, Good Governance, Culture Change & Organization
- Digital Strategy, Hospital Transformation & Innovation
- Data, Insights and Applied Intelligence
- Innovation AI and Human Experience
- Health Technology Modernization
- Quality and Patient Safety Improvement
- Model of Care Design & Implementation
- Healthcare Financing
- Emergency Preparedness
- Health Program Management
- Restructuring & Health System Design
- Health Facility Planning & Design
- Workforce Transformation, Competency planning and Building

CONGRESSES & FORUMS





Throughout its existence, the Arab Hospitals Federation aimed to gather Arab Health Institutions with Key decision makers and government officials and offer them a platform of communication, education and sharing.

The Arab Hospitals Federation is an applied leading organization facing the healthcare changes by outstanding approaches and innovative thinking to advance science knowledge.

Our portfolio of events for this coming year includes several planned forums which will discuss pertinent issues in relation to Navigating the New Normal, adapting our organizations to the changes that are impacting Healthcare, exchanging knowledge and best practices on healthcare transformations driven by people, value and technology, discussing how these transformations can enhance responsiveness, flexibility and resilience.

we will start our year by organizing the Annual Forum of the AHF simultaneously with the Arab Health Ministers council in Cairo under the High Patronage of the Minister of Health and Population in Egypt having a theme that should be chosen by the Executive Council members and aiming to spread the Healthcare thinking after Covid. the Second Forum will be AHDAF Kuwait- The Arab Healthcare Development Annual Forum of the Federation planned under the High Patronage of HE. Sheikh Dr. Basel AI Sabah - Minister of Health in Kuwait and in Collaboration with Kuwait Private Hospitals Federation and the third one should be MedHealth Africa that will be held for the first time aiming to open borders between Arab and African Countries and enhancing the Healthcare Collaboration between them.

Our forums will be as usual landmark events linking together Government Officials and Decision makers with Healthcare organizations to exchange and learn ideas on evolving business models, innovative technologies and improvements in management & healthcare system.

A scientific Program will be prepared by the AHF Secretariat to discuss it with the ECM.

THE GOLD INITIATIVE CERTIFICATE PROJECT







The successful Launching of the Arab Hospitals Federation "Gold Initiative Certificate" was to build trust in our Healthcare sector and acknowledge the efforts and procedures of Hospitals that were present to face the COVID-19 challenge and provide distinguished services for the patient.

This Initiative was endorsed by WHO/EMRO, The Middle East & North Africa Health Policy Forum, The Private Hospitals Association in Jordan and supported by Hamad Medical Corporation- Qatar in two phases.

We will continue to launch new certificates in various fields to recognize Healthcare Organizations that have made outstanding achievements and contribution to advance the Arab Health sector.

These include: Governance, leadership, Quality and safety, management policies and practices, Quality service delivery in multiple areas at affordable costs, Innovations in healthcare delivery or process management, ethical approaches and evidence-based practices in patient-centered care, Smart Hospitals, Green Hospitals, Patient Friendly Hospitals....

A New Announcement will be launched soon...

PARTNERSHIP MEMORANDUM





The Arab Hospitals Federation has fostered its relationships and collaborations with respected organizations such as: Ministries of Health in the Arab World, League of Arab States, WHO – EMRO, The Middle East & North Africa Health Policy forum, Healthcare Associations and Syndicates and many other Organizations ...

Currently, we are working on forging alliances and partnerships with renowned academic institutions and universities in the Arab world, as well big medical cities and international healthcare institutions and schools breaking down the most common barriers to learning and empowering our respected Health care colleagues and organizations to succeed in their daily life.

We signed a partnership with University of Balamand and the Lebanese University and we are aiming to sign soon with many universities in Gulf, to enhance the Agreement with Imperial College - London, to prepare an Agreement with Washington University, with Vita Salute Medical University- Italy and with Department of Health in Abu Dhabi.

These partnerships will raise the AHF to a new level of connections and Networking allowing many students, healthcare professionals and managers to benefit from the wide variety of programs offered.

New partnerships will be discussed with the Executive Council members such Every Breath Counts, Clinton Foundation, World Bank, The Global Fund, ISQUA, and many others ,....

PLATFORM FOR FUTURE LEADERSHIP & RISK GOVERNANCE





The Arab Hospitals Federation aims to support and promote Health Leaders of the future through our platform for Future Leadership and Risk Governance. The future healthcare leaders Generation regroups exceptional young Healthcare professionals and shares a commitment to:

Address current trends, the urgent challenges and opportunities in healthcare
Seek innovative solutions for more healthcare service in the context of affordability and equality

- Engage in national, regional, and global healthcare activities and events
- •Deliver innovative projects in support of the Arab Health community

This platform is one of the key ways in which the AHF helps build capabilities to accelerate successful health transition.

Future health Leaders is set to be an integral part of the AHF community. They work side-by-side with the region's most experienced hands, brightest minds, and biggest hearts to forge new shared understanding and sustain new and more effective cooperation in this current era of healthcare delivery.

Future health Leaders further their experience, knowledge and skills and actively contribute to the AHF wide-ranging program of activities. As part of our global healthcare community they are invited to participate and engage in national, regional, and global conversations. Through their engagement, participants have the unique opportunity to build sustainable relationships with like-minded, equally motivated peers, healthcare experts and senior health leaders and expand their professional network.

This provides wide-ranging opportunities for Future Health Leaders according to their personal areas of interest, while ensuring there is a clear focus on work that delivers practical and interactive outputs in line with the AHF mission and vision.



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